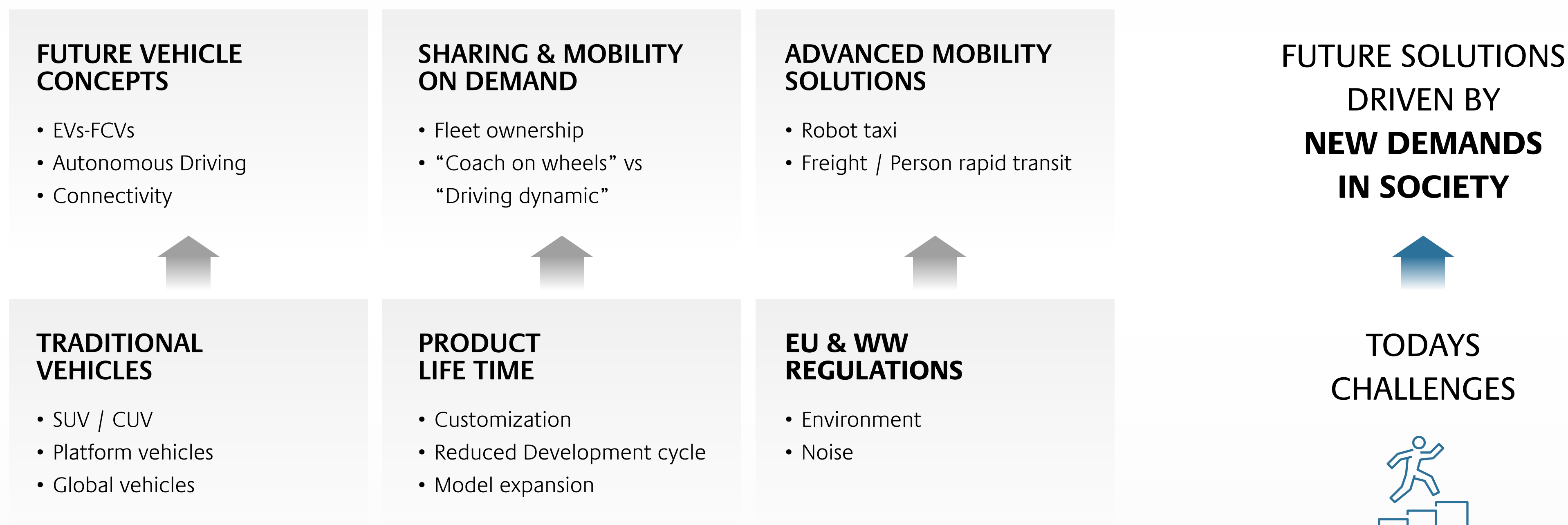




HOW BRIDGESTONE INNOVATIVE TYRE TECHNOLOGY SUPPORTS FUTURE MOBILITY

- THE AUTOMOTIVE MARKET TRENDS
- TYRE PERFORMANCE EVOLUTION – THE EVER BETTER TYRE
- SUSTAINABILITY, THE BRIDGESTONE R&D WAY
- CORE TECHNOLOGIES
- OLOGIC
- RUN FLAT TYRES
- CONCLUSION

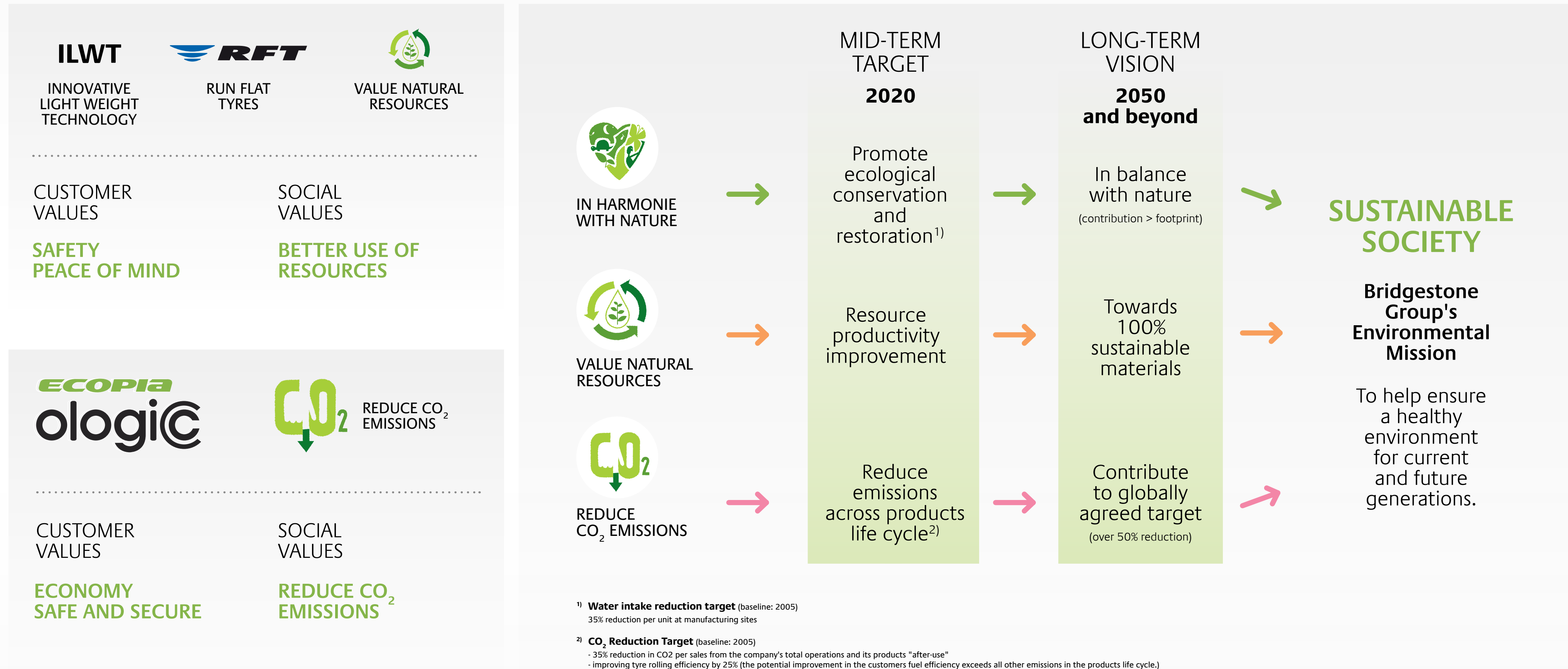
THE AUTOMOTIVE INDUSTRY: CHALLENGED BY FAST TRANSFORMATIONS & BOUND BY NEW REGULATIONS!



MULTIPLE TRENDS HAPPEN ALL AT THE SAME TIME. THE AUTOMOTIVE INDUSTRY NEEDS TO MANAGE
PARTNERSHIPS WILL REINFORCE THE APPROACH AND CAN MAKE THE DIFFERENCE!

THE TRENDS IN THE AUTO INDUSTRY	... ARE DRIVING FOCUS ON...	... WHICH IMPACTS DIRECTLY TYRE REQUIREMENTS	
		WHICH TYRE TRENDS ?	WHY ?
<p>PRODUCT LIFE TIME</p> <ul style="list-style-type: none"> • Customization • Reduced Development Cycle <p>TRADITIONAL VEHICLES</p> <ul style="list-style-type: none"> • SUV / CUV • Platform vehicles • Global vehicles <p>FUTURE VEHICLE CONCEPTS</p> <ul style="list-style-type: none"> • Electrified • Autonomous • Connected <p>SHARING & MOBILITY ON DEMAND</p> <ul style="list-style-type: none"> • Fleet ownership • “Coach on wheels” vs “Driving dynamics <p>ADVANCED MOBILITY SOLUTIONS</p> <ul style="list-style-type: none"> • Robot taxi • Freight/Grp Person rapid transit <p>EU & WW REGULATIONS</p> <ul style="list-style-type: none"> • Environment • Noise 	<p>CO₂</p> <p>WEIGHT</p> <p>SAFETY</p> <p>COMFORT/NOISE</p> <p>BIG DATA</p> <p>DRIVING RANGE</p> <p>TCO</p>	<p>LOWER RRC</p> <p>LIGHTER TYRES</p> <p>LESS NOISE (INSIDE & PBN)</p> <p>MINIMUM DRY AND WET GRIP</p> <p>CONFLICTING WEAR TRENDS</p> <p>BIGGER TYRES</p> <p>COMFORT & DRIVING DYNAMICS</p> <p>TYRE IDENTIFICATION & SENSORS</p> <p>MOBILITY SOLUTIONS</p> <p>LOWER TYRE & DVPT COSTS</p>	<p>EMISSIONS & RANGE</p> <p>EMISSION & DRIVING DYNAMIC</p> <p>THE RISING TREND!</p> <p>NO COMPROMISE!</p> <p>ACCEPTABLE LEVELS & TCO</p> <p>CAR DESIGN & TECH BENEFITS</p> <p>AN EVOLVING BALANCE</p> <p>AN ENABLER TO BIG DATA</p> <p>A RENEWED INTEREST THANKS TO EV & AUTONOMOUS VEHICLE</p> <p>GLOBAL, PROLIFERATION, & SHORTER LIFE</p>

THE TYRE IS A KEY ELEMENT FOR THE CAR, TODAY AND IN THE FUTURE



BRIDGESTONE INNOVATIONS CREATE COMMON SOCIAL AND CUSTOMER VALUE

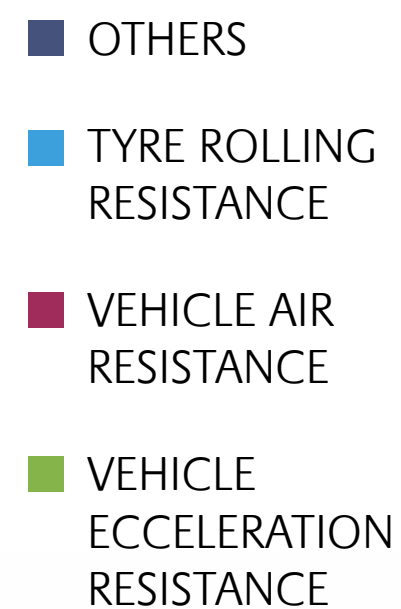
→ **REDUCTION OF CO₂ EMISSIONS / INCREASE OF EVS RANGE / BEST VALUE OF NATURAL RESOURCES**

VEHICLES	AUTOMOTIVE NEEDS	SOLUTION BRIDGESTONE CAN OFFER	BRIDGESTONE TECHNOLOGY			
			Innovative light weight technology	Ologic	RFT	Acoustic Sponge
Conventional & EV vehicles Autonomous vehicles	CO ₂ emissions Driving range	Low Rolling Resistance	✓	✓	No spare tyre ✓	
	Sustainable Program	Contribution on sustainability	Weight reduction CO ₂ reduction ✓	CO ₂ reduction ✓	No spare tyre CO ₂ reduction ✓	
	Space for battery	Space Saving			✓	
	Operation Excellence	Puncture Solution			✓	
	Acoustic	Sponge				✓

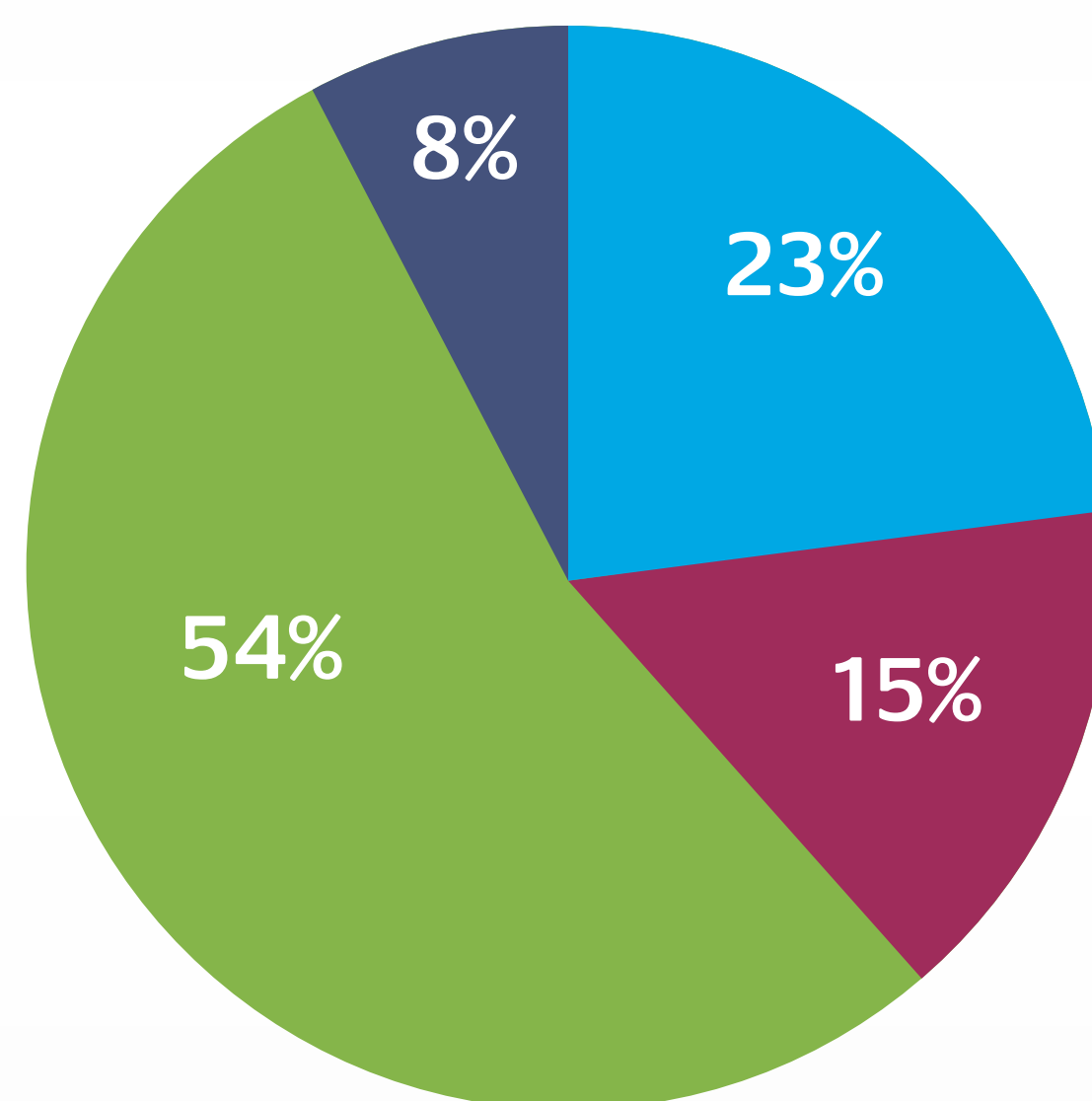
**BRIDGESTONE KEEPS INVESTING IN INNOVATIVE CORE TECHNOLOGIES
FOR FUTURE VEHICLE PROGRAMS**

FUEL CONSUMPTION FACTORS

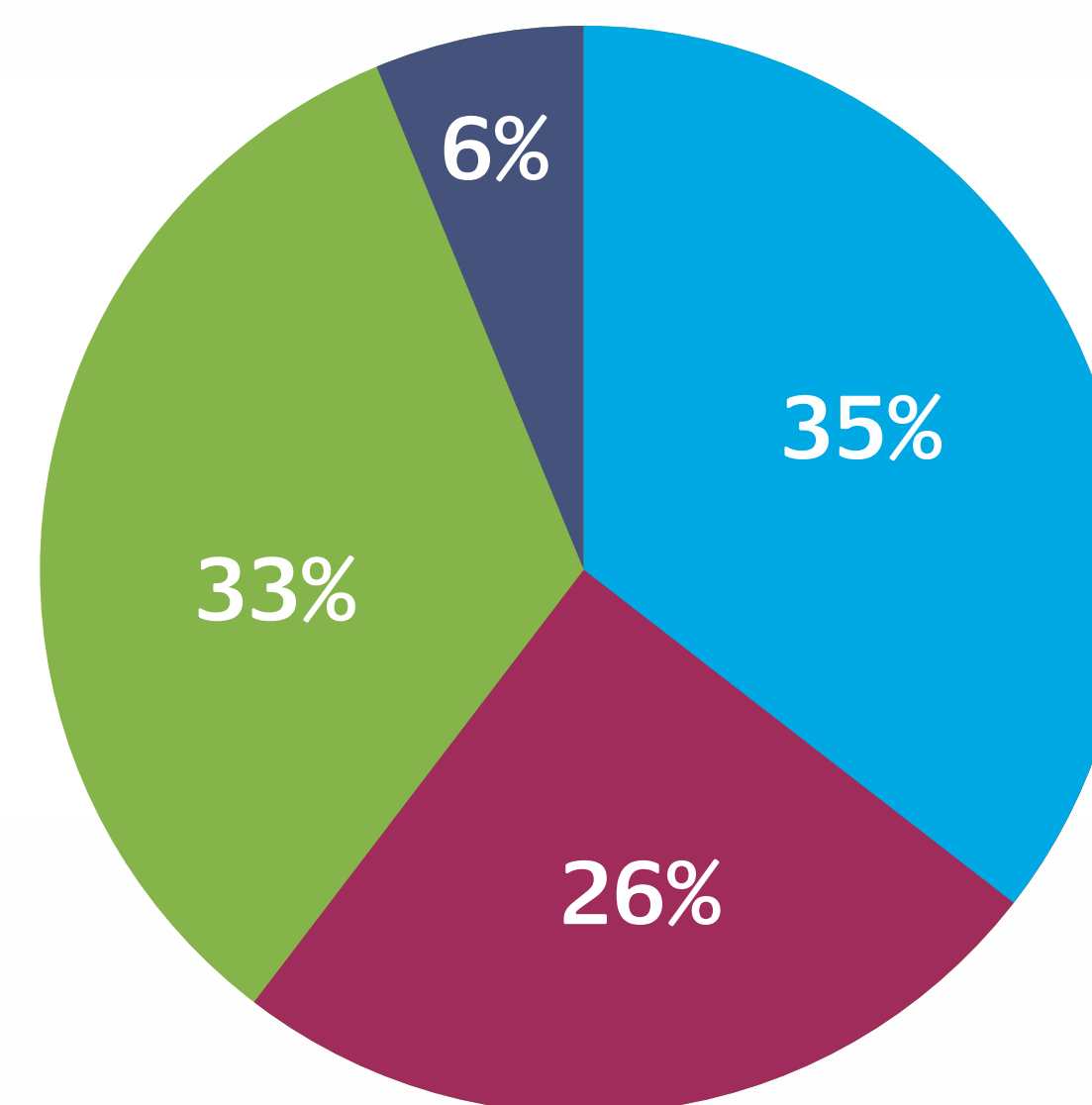
DESPITE SOME DIFFERENCE BETWEEN THE TWO MODES (DUE TO THE NATURE OF THEIR TESTING), ROLLING AIR RESISTANCES ARE COMPARATIVELY LARGE IN TOTAL.



JC08 MODE ¹⁾



NEDC MODE ²⁾



¹⁾ JC08: Measuring method in Japan

²⁾ NEDC: Measuring method in EU

WHERE CONVENTIONAL APPROACHES FOCUSED MAINLY ON THE REDUCTION OF ROLLING RESISTANCE, THE “OLOGIC TECHNOLOGY” SUPPORTS DECREASE IN VEHICLE AIR RESISTANCE WHILE SUBSTANTIALLY REDUCING ROLLING RESISTANCE AT THE SAME TIME.

NEXT GENERATION TYRE WITH ECOLOGY IN MIND AND OPTIMAL LOGIC IN DESIGN

SUPER-LOW ROLLING RESISTANCE

DECREASED AIR RESISTANCE

Ecology in mind eco

Optimal Logic in design logic

ecologi©

Next generation tyre with ecology in mind and optimal logic in design



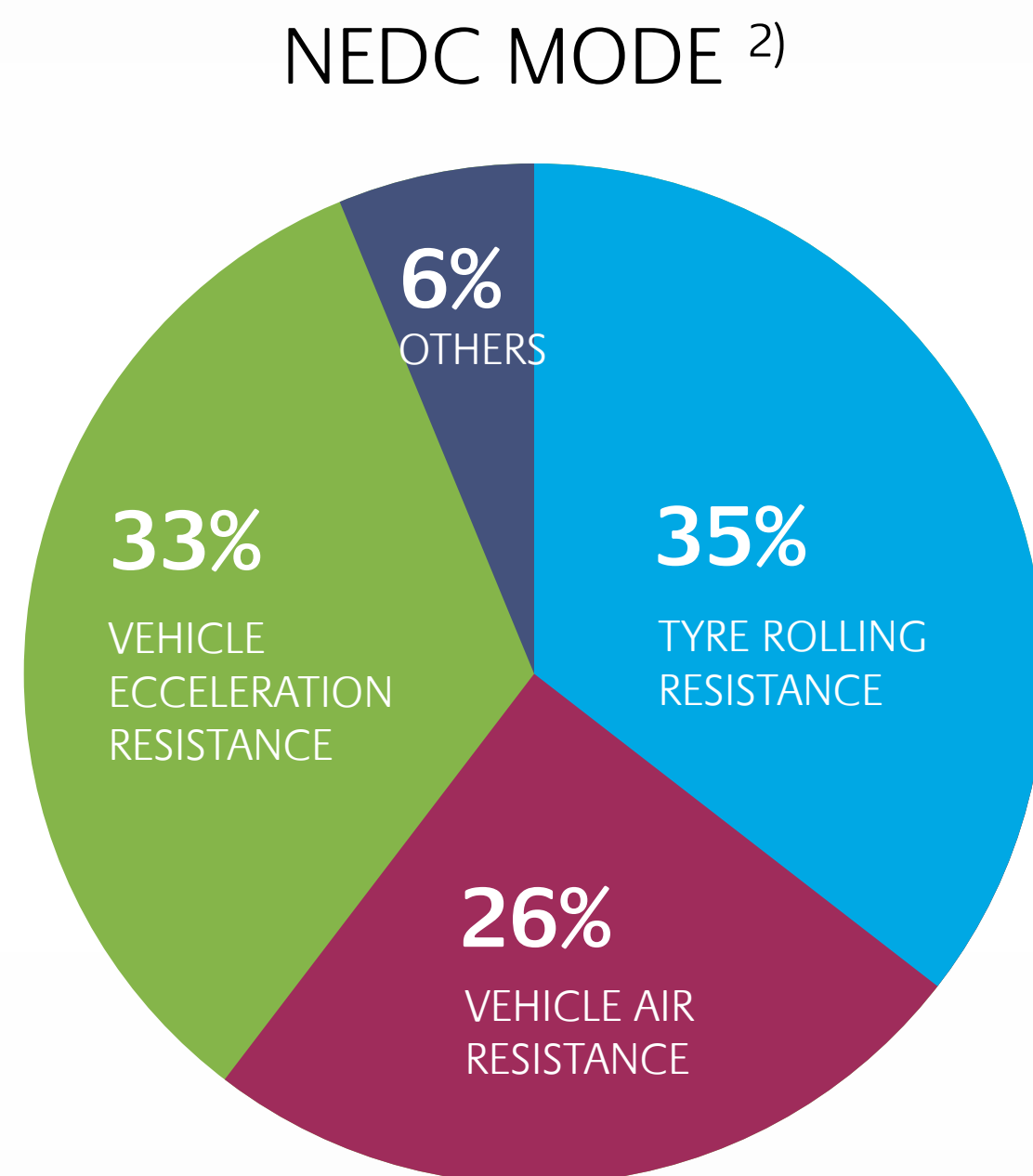
OLOGIC TYRE VS. CONVENTIONAL TYRE STRUCTURE

- Narrower in width
- Large in diameter
- Higher in pressure

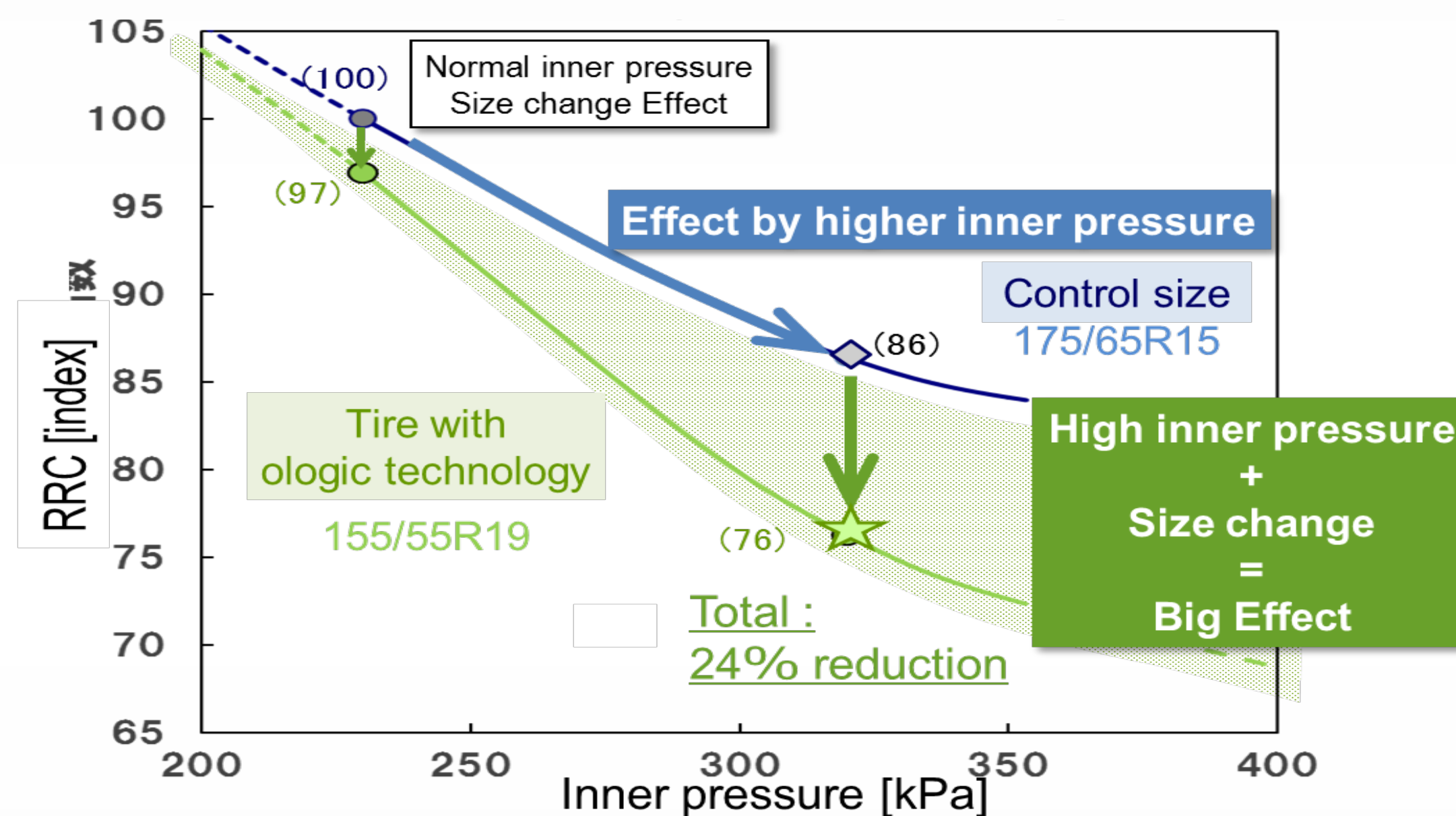
UNIQUENESS OF OLOGIC TECHNOLOGY

Uniqueness of Ologic technology	
Unique Structure	<ul style="list-style-type: none"> • Lighter weight • Less rolling resistance
Unique Tread Pattern	<ul style="list-style-type: none"> • Improved hydroplaning performance • Optimal stiffness
Unique Tread Rubber	<ul style="list-style-type: none"> • Improved WET grip performance

FUEL CONSUMPTION FACTORS



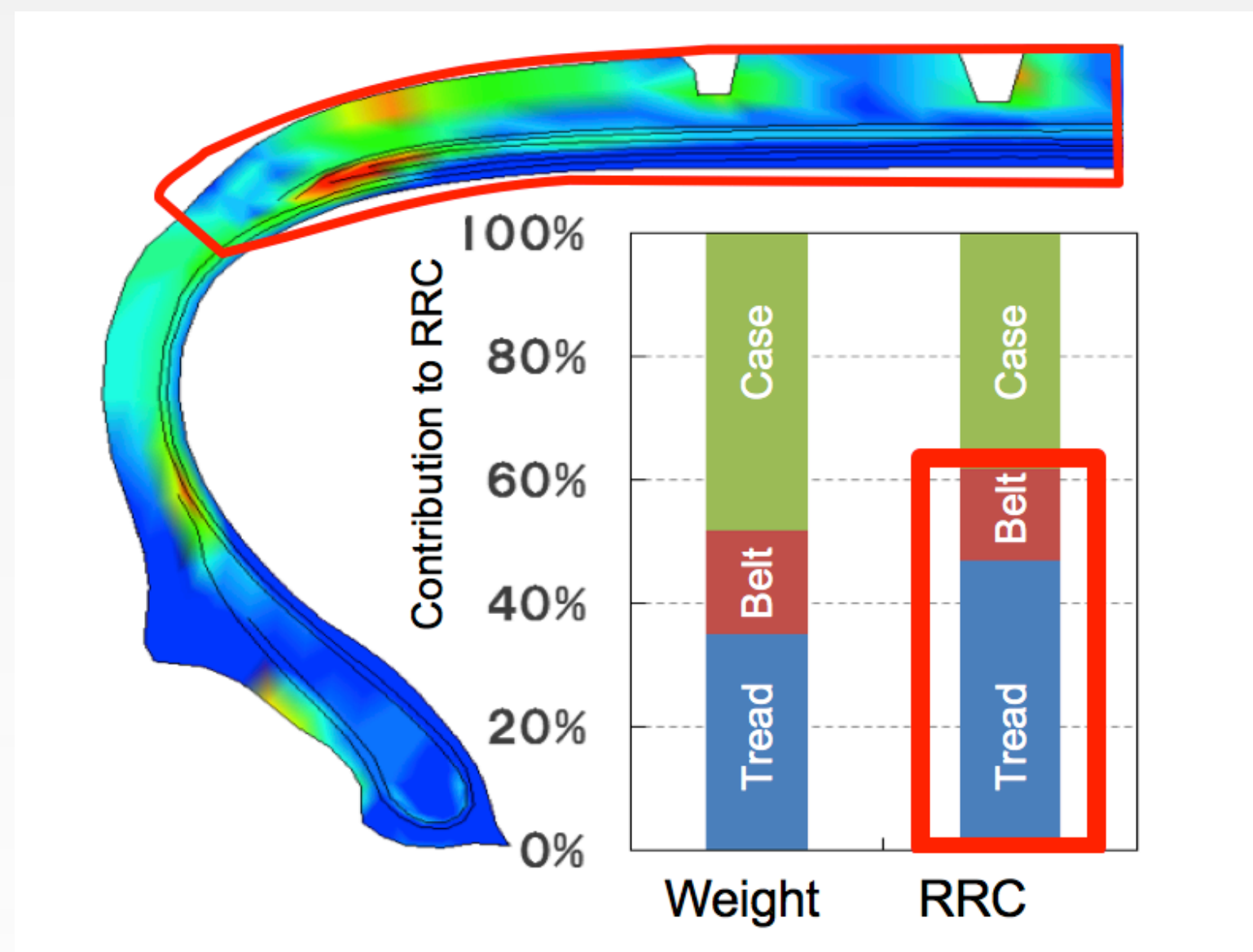
RRC REDUCTION EFFECT BY SIZE AND IP CHANGE



OLOGIC TECHNOLOGY ACHIEVES **ULTRA-LOW RRC** BY **SYNERGY OF HIGH IP AND TYRE SIZE CHANGE**.
 (IF APPLYING HIGHER IP, ROLLING RESISTANCE COEFFICIENT REDUCTION THROUGH TYRE SIZE CHANGE IS
 MUCH BIGGER THAN WITH NORMAL IP CONDITION)

RRC CONTRIBUTION ANALYSIS BY TYRE PART

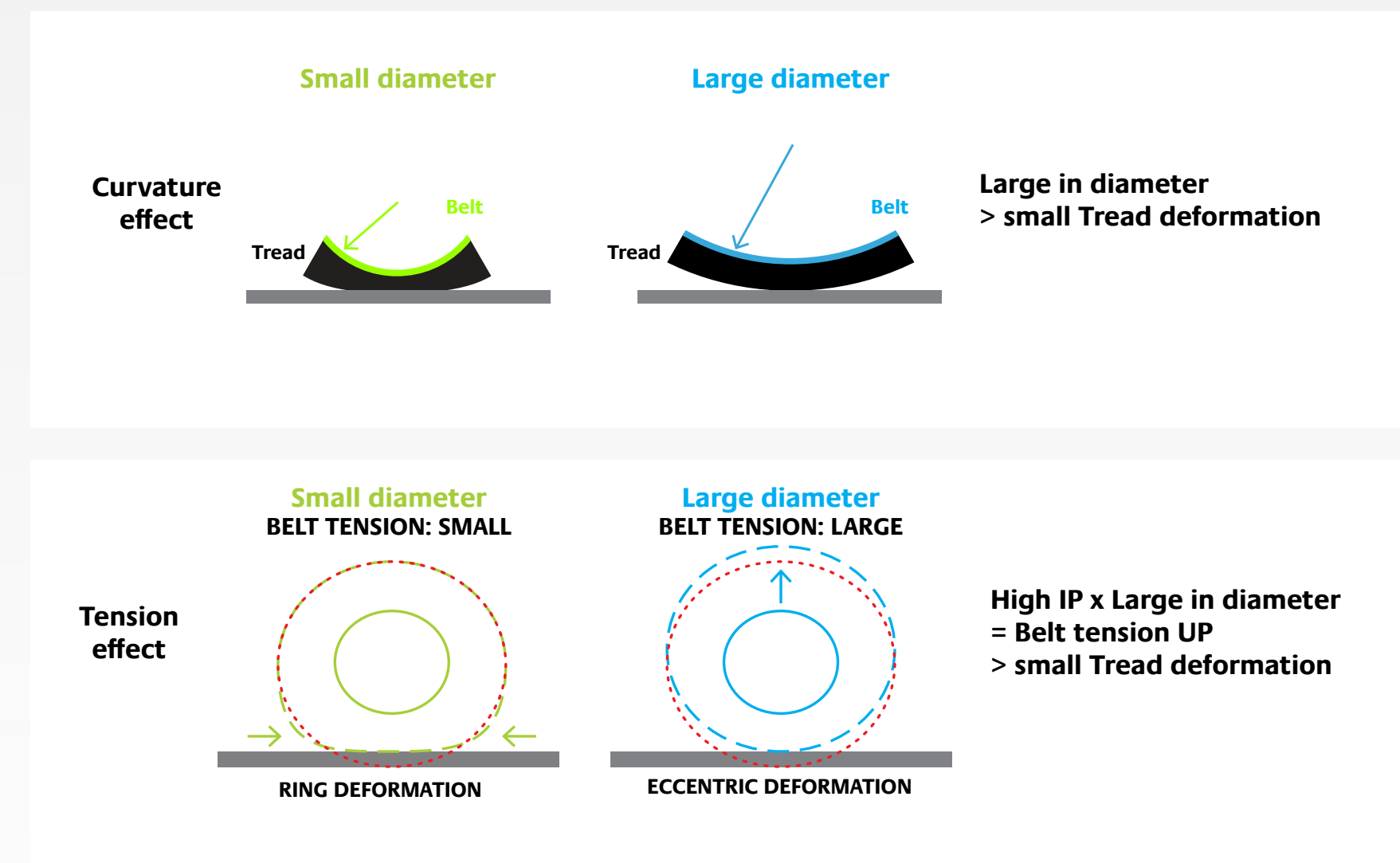
(FEA analysis)



Tread area (incl. Belt) strongly contributes to RRC

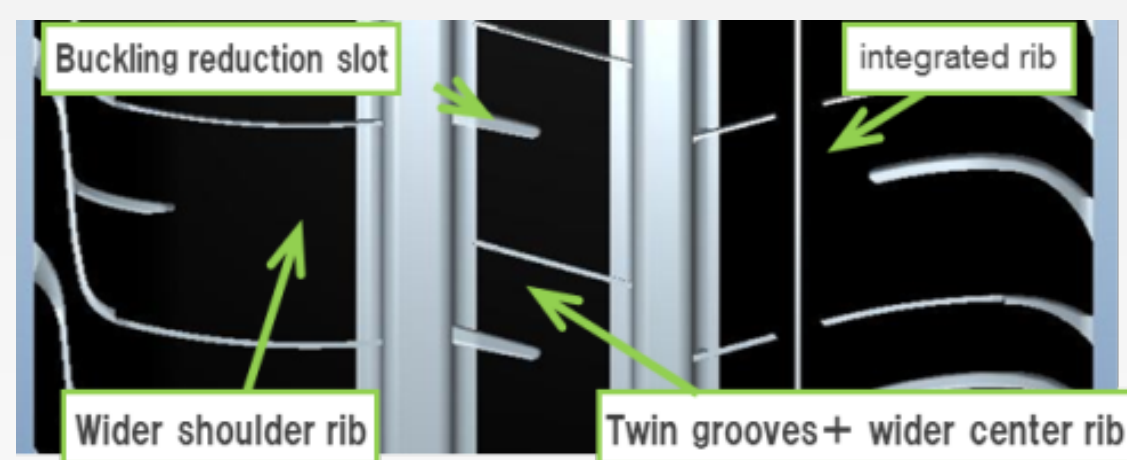
MECHANISM OF RRC REDUCTION FOR OLOGIC

$RCC = \text{Material Loss} \times \text{Volume} \times \text{deformation}$



LOW RRC ACHIEVED THROUGH COMBINED EFFECT OF **LARGE DIAMETER**
AND HIGH IP BY CONTROLLING TREAD DEFORMATION.

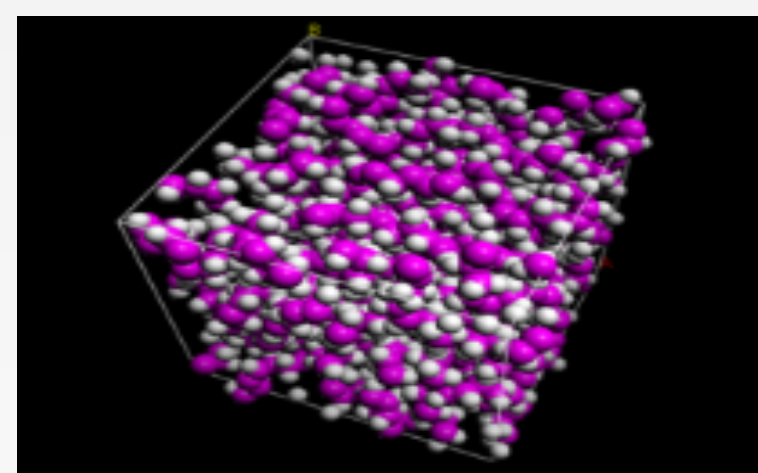
UNIQUE PATTERN OF OLOGIC TECHNOLOGY



Making full use of LNC's contact patch dynamics

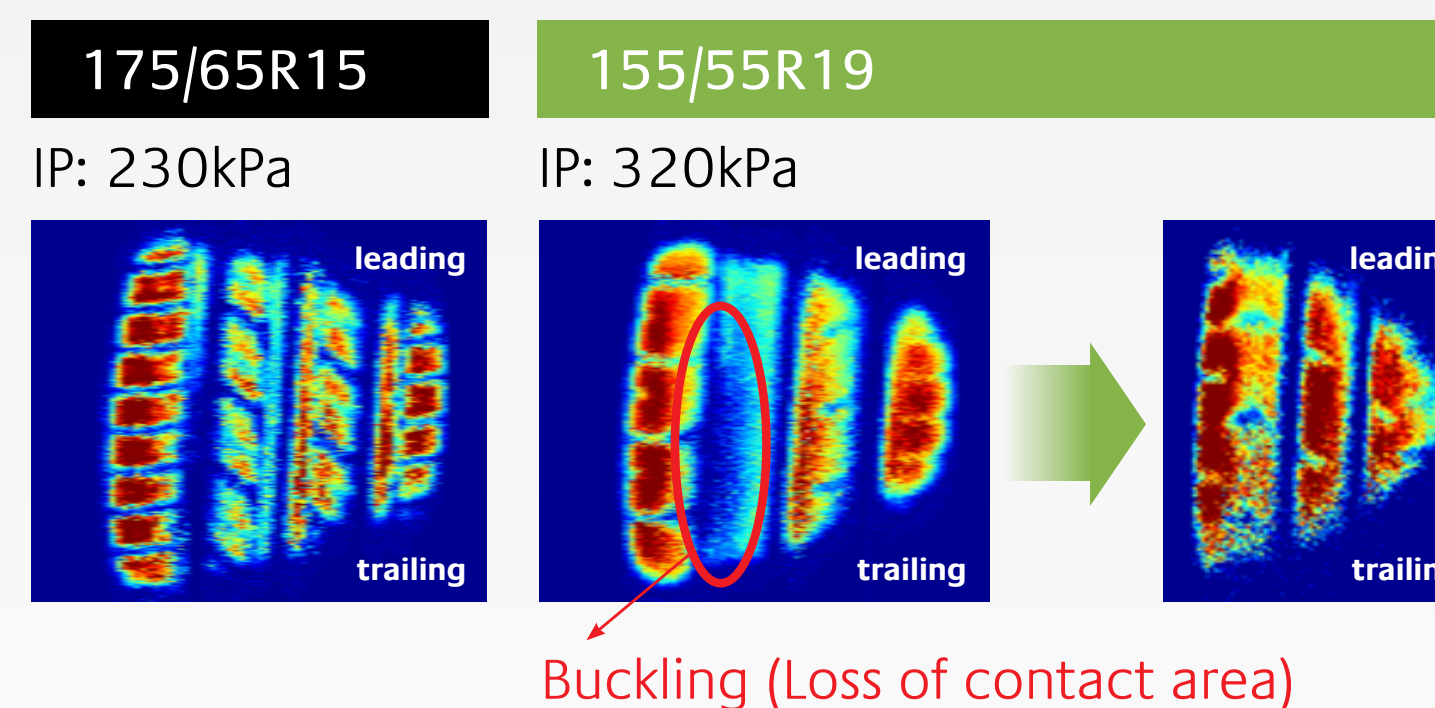
- Effective drainage
- High stiffness pattern

UNIQUE TREAD COMPOUND OF OLOGIC TECHNOLOGY



Optimized rubber material properties maximizing LNC's RRC-m supremacy (Polymer molecular distribution control tech.)

FOOTPRINT OPTIMIZATION



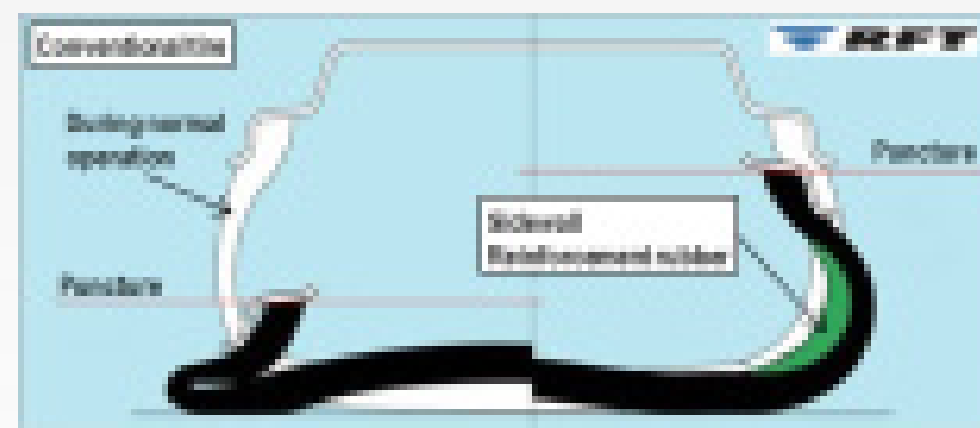
HIGHER WET GRIP IS SECURED WHILE FIRMLY KEEPING THE ULTRA-LOW RRC CHARACTERISTICS
BY USING UNIQUE TREAD COMPOUND
IMPROVED CORNERING POWER BY DEVELOPING A DEDICATED PATTERN FOR THE NARROW WIDTH



RUN-FLAT TYRE FEATURES

- After a puncture, a RFT tyre allows to continue driving thanks to **reinforced rubber on the inside of the sidewall**
- A RFT tyre allows you to drive at **zero pressure** at a speed of **max. 80km/h** for a distance of 80km

BASIC PRINCIPLE OF A RUN-FLAT TYRE



RFT CONTRIBUTION TO “MOBILITY”

SAFETY DRIVING & SAFETY STOP



Even with a flat tyre, you can **drive safely** up to 80 km at a speed up to 80 km/h and **stop safely**

UNNECESSARY TO STOP & RESPOND ON A ROAD



You can continue to **drive** a safe location (e.g. tyre dealer) **without changing** your tyre on the road

ENVIRONMENTAL



You no longer need a **spare tyre/wheel**. This saves a big amount of materials

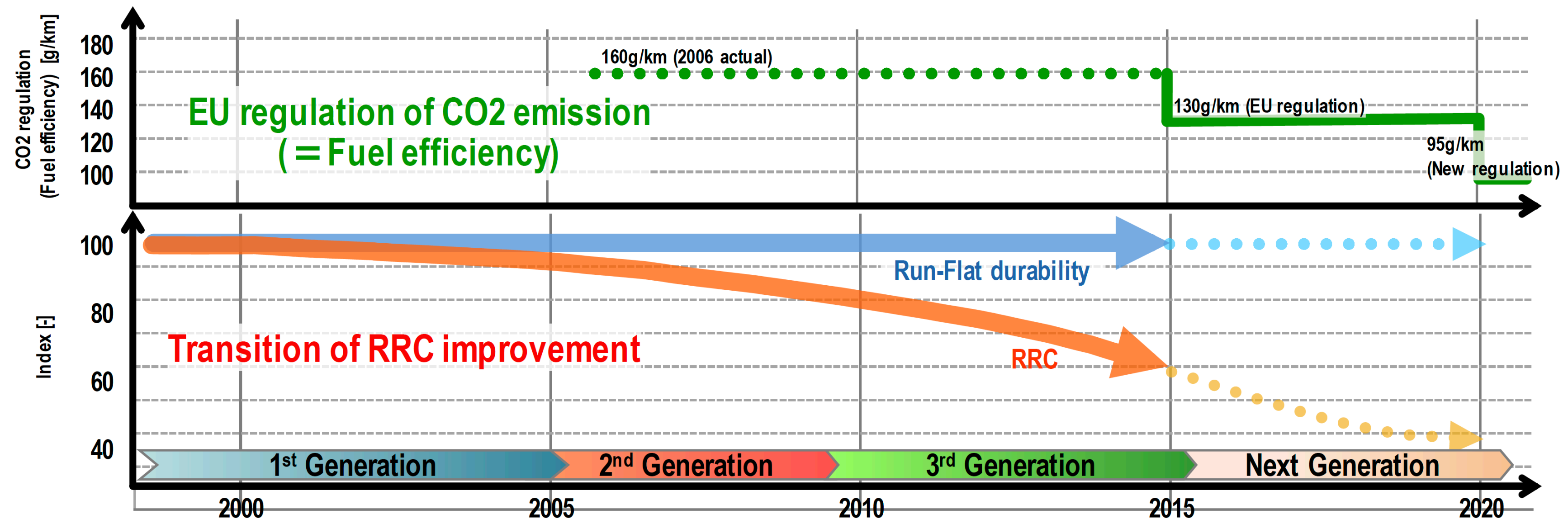
CAR DESIGN FLEXIBILITY



RFT offers more flexibility in car design: **wider trunk space, e.g. for batteries**

FUTURE MOBILITY: RFT CAN BE A BIG ASSET FOR AUTONOMOUS DRIVING, SUPPORTING IN AN AIR LOSS EMERGENCY SITUATION

ROADMAP (CO₂ REGULATION / RRC / RUN-FLAT DURABILITY)



Evolution of Run-Flat technology					
	1 st Generation	2 nd Generation	3 rd Generation	Next Generation	
New carcass material				NEW	
Sidewall reinforcement rubber	Reduction of heat generation Focus on stiffness	Reduction of heat generation	Softening / Low heat generation	NEW	In development

BRIDGESTONE ACHIEVED RRC IMPROVEMENT KEEPING RUN-FLAT DURABILITY
WITH NEW SPECIFIC TECHNOLOGIES

TREAD COMPOUND

Cap and Base:

- Mixing technology
- Raw materials

BELT PACKAGE

Tread Ply material:

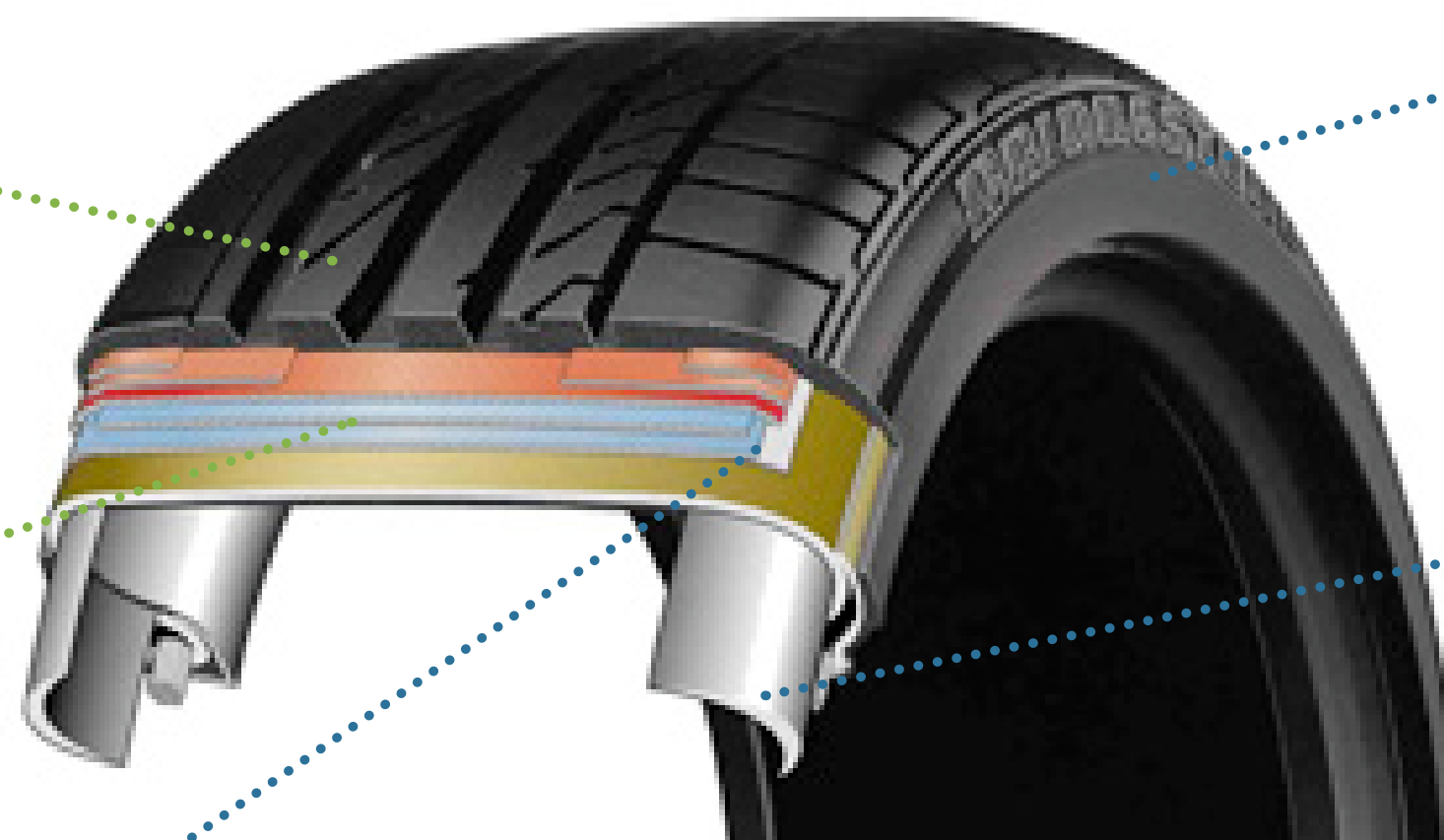
- Fabric (thinner / lighter)
- Skim (lower hysteresis)

Cap Ply material:

- Fabric (thinner / lighter)
- Skim (lower hysteresis)

COMMON FOR STD AND RFT

DEDICATE TO RFT



CARCASS CONSTRUCTION

Body Ply material:

- Fabric (stiffer)
- Skim (lower hysteresis)

Body Ply layout (simplified)

Bead reinforcement:

- Material (lower hysteresis)
- Volume (lower)

Innerliner:

- Layout
- Sidewall gauge (lower)

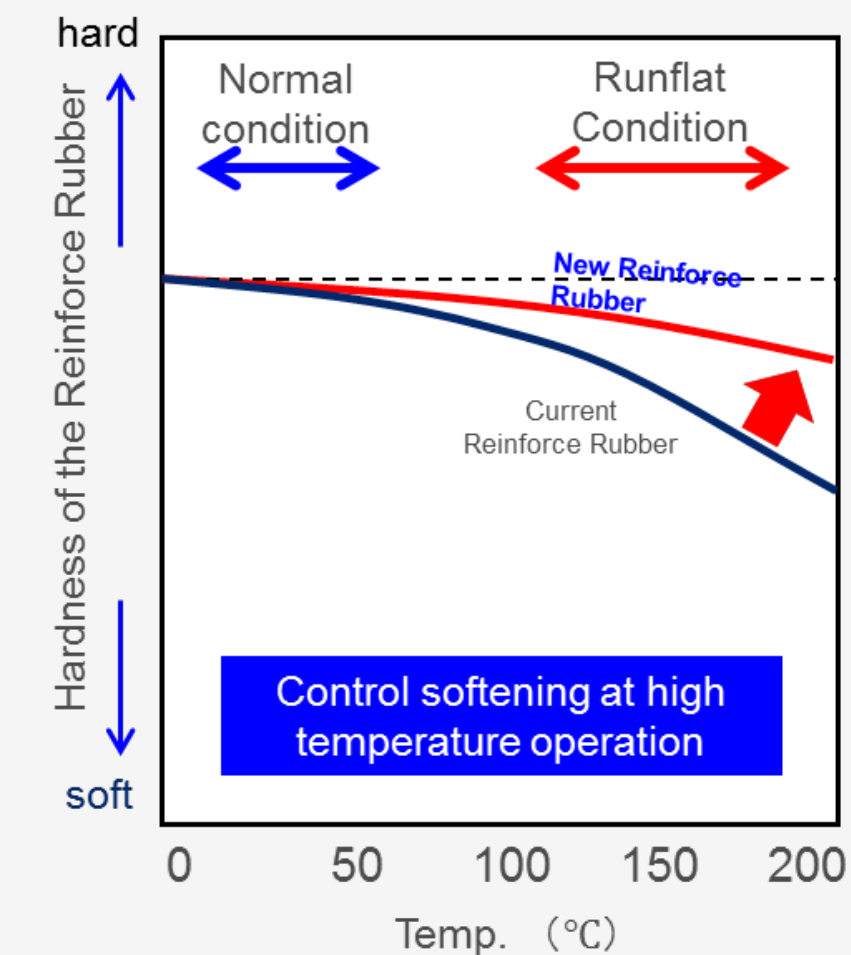
MOLD DESIGN

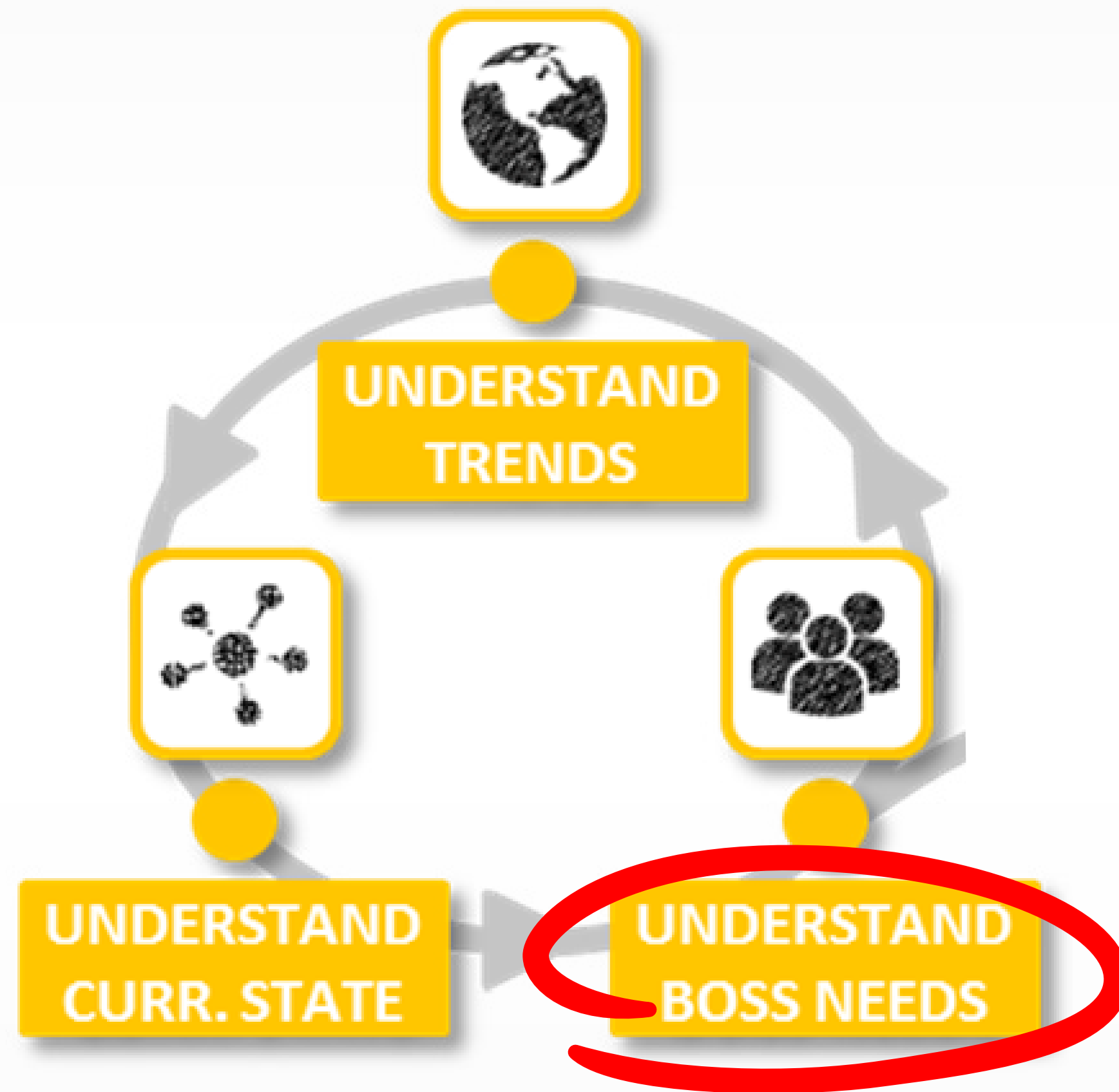
Cavity profile:

- Optimized strain control through FEM simulation

REINFORCE RUBBER

New generation







About **60% of people** had a puncture in the last 4 years 


23% 
OF PUNCTURES
OCCUR AFTER
NIGHTFALL


MORE
THAN **50%**
HAPPEN IN
INCONVENIENT
LOCATIONS

74% 
OF DRIVERS FEEL PRETTY
ANNOYED WHEN THEY
ENCOUNTER A PUNCTURE

72%
OF WOMEN
DON'T CHANGE
THEIR
OWN TYRE
(VS. 33% OF MEN) 

MORE
THAN **1/3** 
OF DRIVERS
FAIL TO USE
THEIR TYRE MOBILITY
KIT SUCCESSFULLY

MORE
THAN **50%**
OF DRIVERS ARE
CONCERNED
ABOUT THE
SAFETY OF 
SPACE-SAVER TYRES

93% 
OF PEOPLE
LOST UP TO
3H OURS
OF TIME
DUE TO A
FLAT TYRE

MORE
THAN **80%**
OF DRIVERS ARE
WORRIED ABOUT SAFETY
AFTER A PUNCTURE 

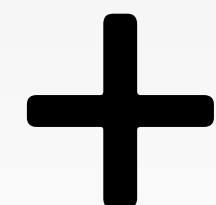
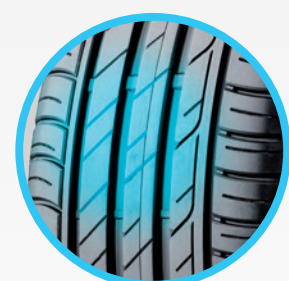
>25%
EXPERIENCE
PUNCTURES
WHEN THEY
ARE WITH
LOVED ONES 

«BOSS» IS ASKING FOR “SAFETY” AND “MOBILITY” WHEN GETTING A PUNCTURE
BRIDGESTONE IS PROVIDING INNOVATIVE SOLUTION



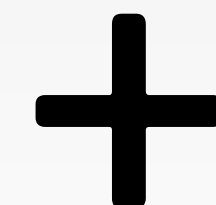
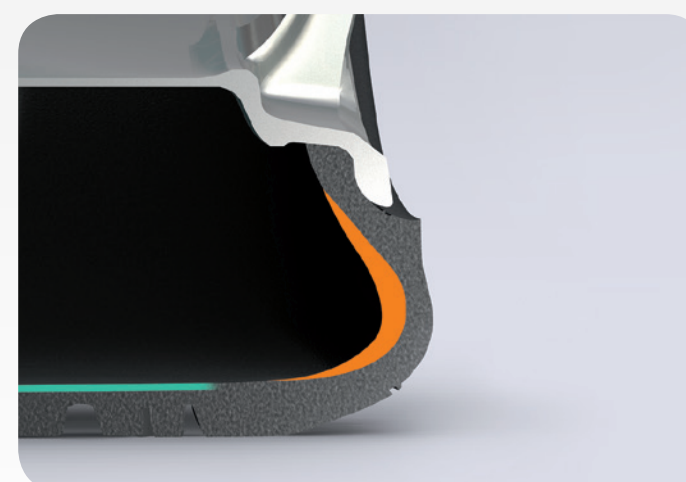
WET CONTROL

due to



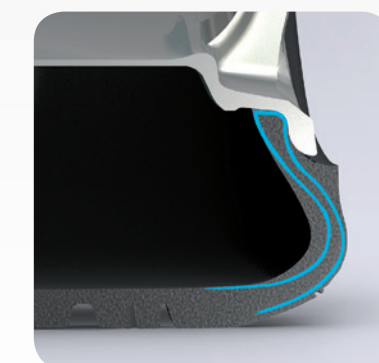
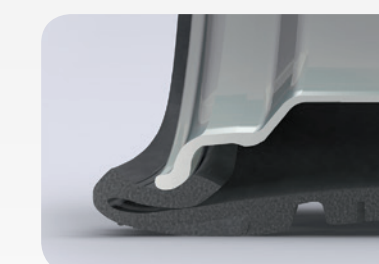
COMFORT

due to



MOBILITY

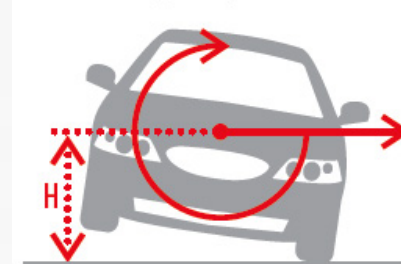
due to



FOR ALL CARS

Mobility and Safety at zero pressure

Mobility and safety are assured for a wide range of vehicles depending on their weight and height of their center of gravity



THANKS TO

- 1) SPECIAL POLYESTER PLY
- 2) TUNED PATTERN DESIGN
- 3) NEW CAP COMPOUND

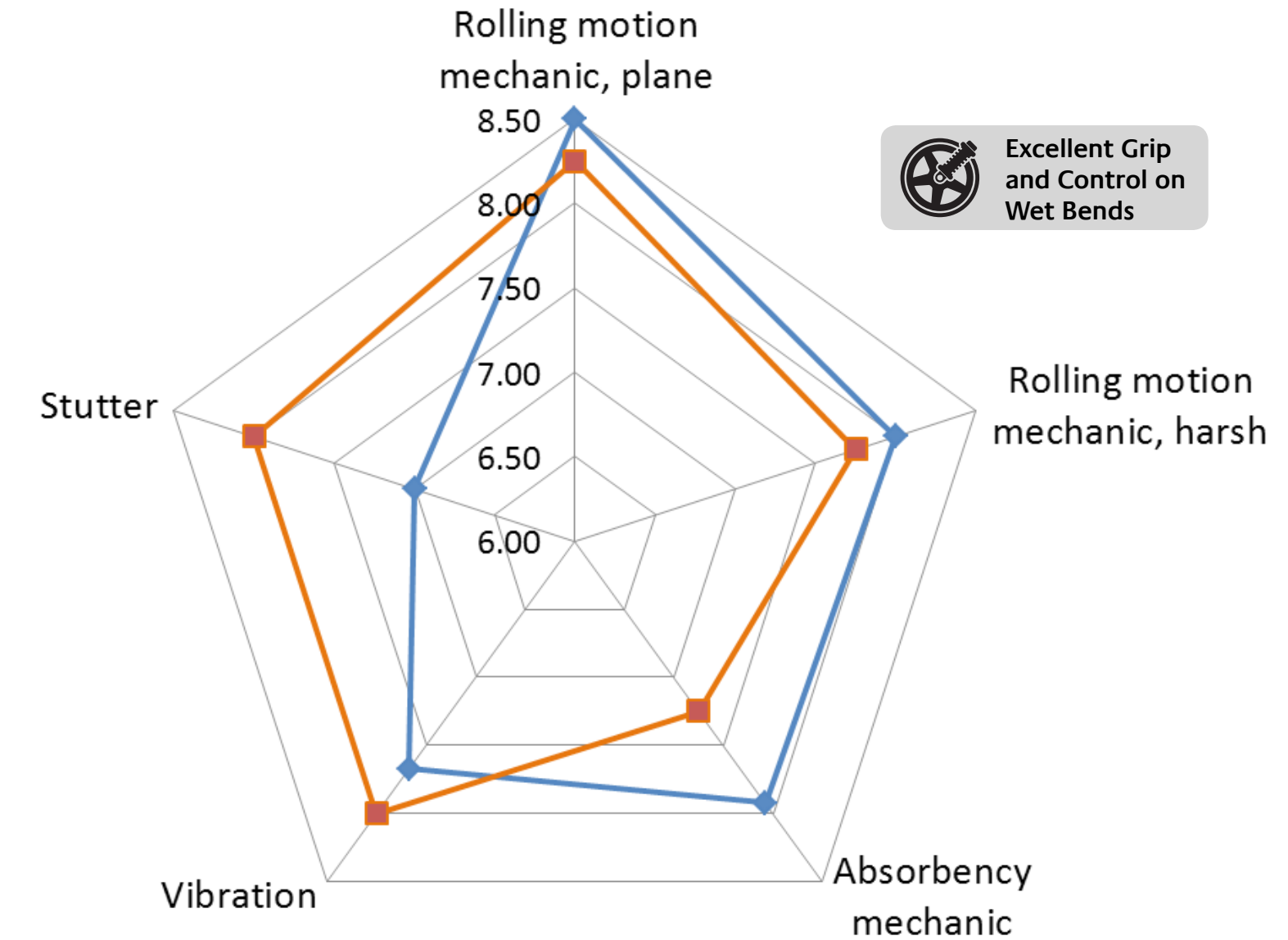
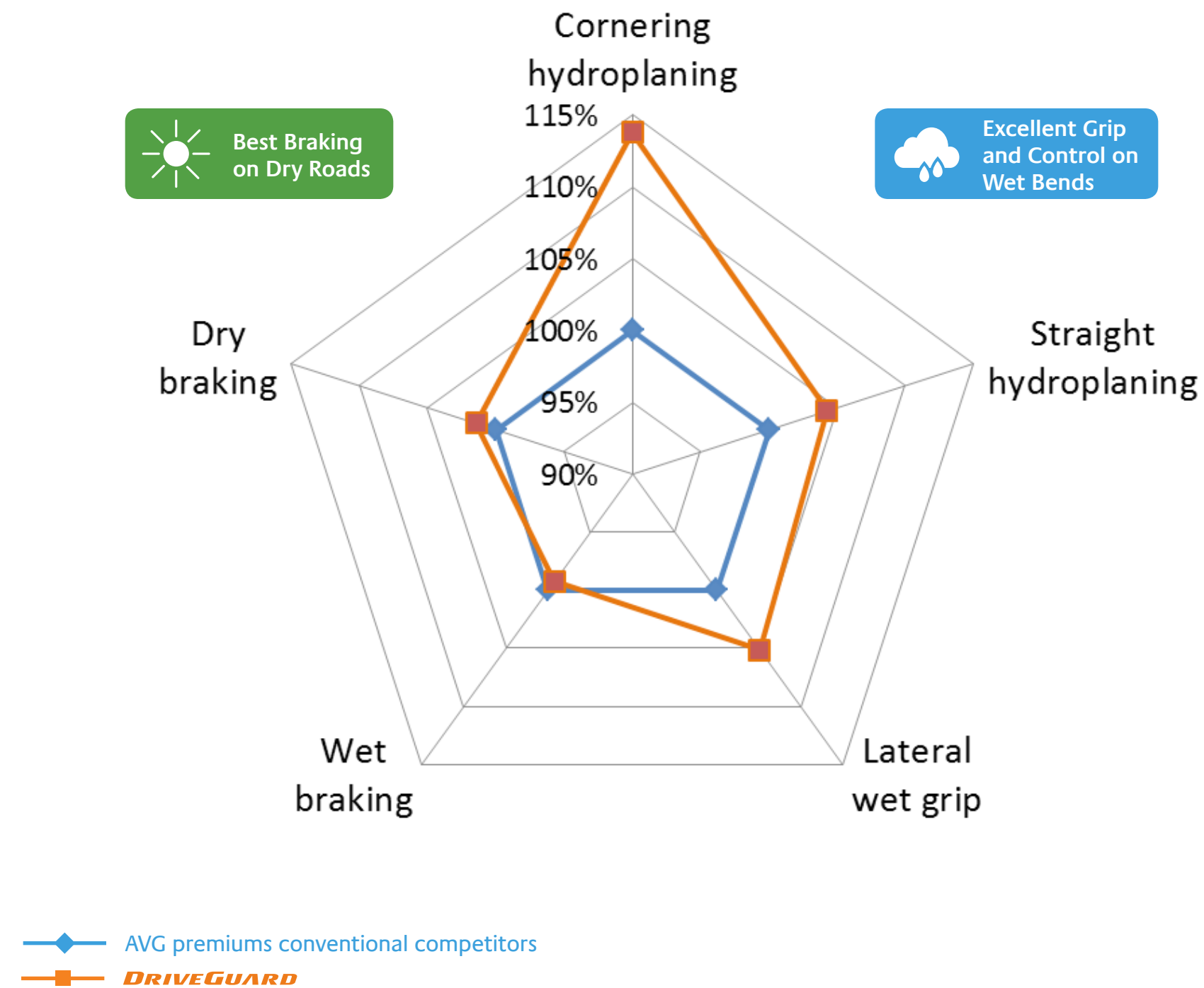
[Comfort, Weight, Durability]

[Wet/Wear performance balance]

[Wet performance]



EVALUATED TÜV SÜD, DRIVEGUARD DEMONSTRATES THAT IT RANKS HIGHLY IN PERFORMANCE CATERGORIES THAT ARE IMPORTANT



- BRIDGESTONE IS CONSISTENTLY WORKING TO MEET AND EXCEED THE FUTURE AUTOMOTIVE MARKET REQUIREMENTS WITH **SUSTAINABLE PRODUCTS AND TECHNOLOGIES**
- NEW BRIDGESTONE TECHNOLOGIES OFFER **CUSTOMER VALUES** AS WELL AS **SOCIAL VALUES**
- BRIDGESTONE **OLOGIC TECHNOLOGY** COMBINES A LARGER AND NARROWER TYRE SIZE WITH HIGHER INFLATION PRESSURE TO **IMPROVE ROLLING RESISTANCE**
- RUN FLAT TECHNOLOGY DEVELOPS CONTINUOUSLY TO COMBINE SAFETY WITH ENVIRONMENTAL SUPPORT, **MATCHING TODAY'S AND FUTURE NEEDS**

**THANK YOU
FOR YOUR ATTENTION!**

**DO YOU HAVE
ANY QUESTIONS?**